In Spring 2017, SOELS Agency Advisory Council identified sub-groups to the 17,133 children identified as a priority population, based upon SNAP data. The categories identified as most critical include:

- Children without early learning opportunities prior to kindergarten
- Children with special needs
- Families in Poverty
- Families experiencing dysfunction in the home, including but not limited to, addiction, family violence, mental health concerns, child welfare involvement (With stakeholder input, this was further defined: Teen Parents, Families in Recovery, Foster Parents)
- Spanish-speaking families
- Rural Communities

The investment priorities outlined below are designed to respond to these identified priorities and represent collaboration with other system partners. For 2021-23, we have modified the final column from *Metrics Impacted* to *Alignment with Raise Up Oregon*, as this will be the framework for our new annual work plan.

Fund	Amount	Description	Priority Areas	Strategies	Data to	Budget Line	Alignment
					Track	Items	with Raise
							Up Oregon
KPI	\$668,849 (15% cut) No funds used for hub staffing \$35,181 ESD Indirect	Eligibility: All children and their families Services: services that assist children in becoming ready for and successful in kindergarten including but not	Professional Development for System Partners	Strengthening Families Trainings Continue and expand paid high school internships at local child care	Goal: quarterly community meetings; individual organizational meetings upon request	Protective Factor Kits to participating partners: 15-30 agencies at \$30,000 total Subcontractor	Goal 3: System is aligned, coordinated and family centered Obj. 12: workforce is supported
	ESD Indirect (5.26%) <mark>\$633,668</mark> services	including but not limited to preschool and other early learning opportunities in connection with other community		centers with partnership between Project Youth Plus, Rogue Workforce Partnership, and	Data: SF data tracking form Project Youth Plus Program Data	trainer costs for two years: \$15,000. Total: \$45,000 2 schools, 2 cohorts per	

based providers, licensed child care providers,	local high schools		year, 4 cohorts total \$150,000	
elementary schools, or other providers of early learning services. Restrictions on use of funds: subcontracted services are limited to ESDs, K12 school districts, non-profit organizations, and post-secondary	RCC One Year Certificate – Cohort of 20 early learning providers	Goal: 4 cohorts total; 80 providers receive certificate	\$50,000 for two cohorts per year; \$100,000 total	Goal 1: Children arrive ready for Kindergarten Obj. 3: ECE workforce is diverse, culturally responsive, high quality and well compensated.
institutions. Funds may NOT be used for capital expenses such as facilities, or to supplant existing federal or state funds. Capital expenses do not include operating supplies such as books, curriculum,	SOU Early Childhood Development Program – scholarships for students transitioning from RCC. Included ECD courses and navigation coaching	Goal: co- sponsor a cohort of students each summer for two summers	\$12,000 per summer; \$24,000 total	Goal 1: Children arrive ready for Kindergarten Obj. 3: ECE workforce is diverse, culturally responsive, high quality and well compensated.
materials, manipulatives, or furniture that is developmentally appropriate for young children. Four focus areas: kindergarten readiness skills and	Early Childhood Enhancement Project (ECEP)	Goal: Two Cohorts complete each year. Data: Teacher and Coach evaluations;	Coaching and RCC costs for 2 cohorts: \$30,000 total	Goal 1: Children arrive ready for Kindergarten Obj. 4: Early childhood physical and social- emotional

smooth transition	completion	health
to kindergarten;	rates	promotion and
increasing family		prevention is
engagement in		increased
children's learning		
and connecting		Goal 1:
families and		Children arrive
schools; providing		ready for
professional		Kindergarten
development to		Obj. 3: ECE
early learning		workforce is
and/or elementary		diverse,
school		culturally
professionals to		responsive,
improve		high quality
knowledge and		and well
skills; and		compensated.

collab	ment, ection and poration in the shool to Grade	Support growth of Professional Learning Teams . Focus on catchment areas around targeted elementary schools, bringing early learning and elementary teachers together for shared learning and relationship building, including shared classroom observations.	Goal: 3-4 meetings per school, per school year. 19 elementary school catchment areas targeted. Kindergarten transition meetings developed for each catchment area. Data: Participant evaluations; participation in kindergarten transition activities	Purchase materials and supplies for educators participating in quarterly sessions. Cost: \$50,000, 250 educators, \$200 per educator	Goal 3: System is aligned, coordinated and family centered Obj. 12: workforce is supported Goal 1: Children arrive ready for Kindergarten Obj. 6: Children and families experience supportive transitions and continuity of services.
		Kaleidoscope Play and Learn groups to K-12, early learning, and CBO's.	Goal: 20 8 sites meeting weekly with 8-15 families each. PSU Data: KPI survey	Sponsoring of facilitator during play and learn groups for 20 8 sites. \$15,000 for each group, 8 groups. \$300,000 120,000 Total	Goal 2: Children are raised in healthy, stable and attached families Obj. 9: Families with young children who are experiencing adversity have

SOUTHERN (DREGON EARLY LEARNIN	IG SERVICES HUB -	INVESTME		5 FOR 2021-23	
						access to
						services.
		of s part sum	rease number schools ticipating in nmer npstart	Goal: 20 sites, up to 20 children per site, total 400 children served	\$1,200 per site, 20 sites, 400 children per year, \$24,000.	Goal 1: Children arrive ready for Kindergarten Obj. 6: Children and families experience supportive transitions and continuity of services. Goal 1: Children arrive ready for Kindergarten Obj. 6:
			sions	per year	800 children	Children and
					total.	families
				Data: DIBELS scores from each school, using GPSD template	Total \$48,000	experience supportive transitions and continuity of services.
		Pres scho inco who	nmer Ischool olarships for oming kinders o have not	Goal: 10 slots across two county region	10 slots per summer, 20 slots total \$50,000	
		(foc	l preschool cus on rural as such as			

MIECHV	Federal Funds. \$50,000	Promoting high- quality and evidence-based	Professional Development	Provide training schedule and COP model for	Goal: 4 trainings per year, 40 HV	Staffing, travel, food, and indirect.	Goal 1: Children arrive
Fund	Amount	Description	Priority Areas	Strategies	Data to Track	Budget Line	Alignment with Raise Up Oregon
				Butte Falls, Selma, Cave Junction) Continue funding of preschool at Williams Elementary with partnership between TRSC and Sugarloaf Community Assn. Kindergarten Launch materials; link to Early Learning and Kindergarten Alignment summit	Goal: 20 preschool children each year; 40 total Goal: Engage at least 8 school district schools districts Data: Kinder Launch workgroup data	\$40,000 per year; \$80,000 total Print materials \$10,000	Goal 1: Children arrive ready for Kindergarten Obj. 6: Children and families experience supportive transitions and continuity of services.

\$47,000 for Hub staff travel and materials for training \$3,000 ESD indirect (5.26%)	home visiting services by forming a network of programs and providers who collaborate in planning trainings, raising awareness about needs of families and expanding the services to include more visitors.	of HV Network Partners	implementation. Design data form to capture impact of training opportunities in work with families	participants per session Data: training survey results	Total \$50,000	ready for kindergarten Obj. 1: Families are supported and engaged as their child's first teacher Goal 2: Children are healthy, stable and attached Obj. 7: Parents and caregivers have equitable access to support their physical and social- emotional health. Obj. 9: Families with young children who are experiencing adversity have
						access to services.
Fund Amount	Description	Priority Areas	Strategies	Data to Track	Budget Line Items	Alignment with Raise Up Oregon
\$146,485.39	Services: (a) services that increase access to	Family Engagement	Engage Perinatal Taskforce and other family	Protective Factor Family Surveys	\$30,000	Goal 2: Children are

Healthy, Stable and Attached Families	\$7,705 SOESD Indirect (5.26%) No funds used for Hub staffing \$138,780 Services	evidence-based early learning programs, including culturally specific community-based programs that build confidence and competence of caregivers and/or strengthen resilience of families who are experiencing specific stressors. (b) services that		serving partners in connecting families to services early and keep them engaged with Ticket to Family Fun Project	620.000	healthy, stable and attached Obj. 7: Parents and caregivers have equitable access to support their physical and social- emotional health. Obj. 8: All families with infants have opportunities for connection
		build connectivity and collaboration between early learning services and health, mental health, child welfare, self- sufficiency and other stabilization programs, and (c) capacity-building activities for developmental screening, infant- toddler mental health consultants and targeted professional	Children with special needs or developmental delays	Support early learning programs and inclusion partners with funds to allow for reasonable accommodation of children's needs in early learning programs	\$20,000	Goal 2: Children are healthy, stable and attached Obj. 7: Parents and caregivers have equitable access to support their physical and social- emotional health. Obj. 8: All families with infants have opportunities for connection

developmental and training.	Spanish speaking families	SOCFC/LISTO Family Literacy Program	Serve up to 40 families; Hub report data	2 years, \$50,000	Goal 1: Children arrive ready for kindergarten Obj. 2: Families have access to high-quality affordable early care and education that meets their needs.
		Child Care sponsorships & Incentive/ Supports for families to increase progress in recovery		\$ 68,493	Goal 1: Children arrive ready for kindergarten Obj. 2: Families have access to high-quality affordable early care and education that meets their needs.
					Goal 2: Children are healthy, stable and attached Obj. 9: Families with young children who are experiencing adversity have

			Create collaborative Tiered Support Model for early learning providers ranching from training and materials in Tier 1, to short term TA for assistance from developmental/ Social-emotional experts, to Tier 3 for EC Mental Health	Goal: support funds for coordinator	Provide response to providers and families seeking assistance for classroom behaviors	\$40,000/yr \$80,000 total	access to services.
Fund	Amount	Description	Consultation for persistent concerns. Pay for resource specialist to triage requests for referral. Priority Areas	Strategies	Data to	Budget Line	Alignment
					Track	Items	with Raise Up Oregon
Family Support	Federal Funds. Requires 25% non-Federal match requirement. ELD currently paying this match. \$239,159	Services: community based services that promote the well being of children and families, targeting the families of young children, not just	Families experiencing dysfunction in the home	With CCO and other health care partners and social service partners, survey health care providers and then create materials for	Goals: 50% of pregnant women receiving prenatal care will receive warm referral to partner	\$ 10,000 \$20,000	Goal 3: System is aligned, coordinated and family centered Obj. 10: state- community connections and regional

		the children	health care	agency prior to	systems are
\$12	2,580	themselves; not	providers to	giving birth	strengthened
SOE	ESD	educational needs	share with		Obj. 14: the
Indi	irect	or other needs	families to	Unite Us Data	data
(5.2	26%)	provided by other	increase access		infrastructure
		agencies; designed	to parent		is developed to
No	Hub	to increase the	education and		enhance
per	sonnel	strength and	other family		service
COS	its :	stability of families,	support		delivery,
		to increase	programs.		systems
\$22	26,579	parents'			building and
Ser	vices	confidence and	Work with		outcome
		competence in	consultant for six		reporting.
		their parenting	months to		
		abilities, to	engage prenatal		Goal 2:
	:	strengthen	care		Children are
		parental	practitioners and		healthy, stable
		relationships.	other system		and attached
		(1)Services	partners in		Obj. 9: Families
	i	including in-home	creating referral		with young
	,	visits, parent	process using		children who
	:	support groups,	Unite Us		are
		and other			experiencing
		programs designed			adversity have
		to improve			access to
		parenting skills (by			services.
		reinforcing parents'			
		confidence in their			
		strengths, and			
		helping them to			
	i	identify where			
		improvement is			
		needed to obtain			
		assistance in			
	i	improving those			
		skills) with respect			

to matters such as		
child development,		
family budgeting,		
coping with stress,		
health and		
nutrition. Example		
of programs may		
include parenting		
classes, parent-to-		
parent support,		
and in-home		
visitation classes;		
(2) Respite care of		
children to provide		
temporary relief		
for parents and		
other caregivers		
including, for		
example, family		
respite care;		
(3) Structured		
activities involving		
parents and		
children to		
strengthen the		
parent-child		
relationship;		
(4) Drop-in centers		
to afford families		
opportunities for		
informal		
interaction with		
other families and		
with program staff;		
(5) Transportation,		
information and		

referral services to afford families access to other community services, including					
child care, health care, nutrition programs, adult education literacy programs, legal					
services, and counseling and mentoring services; (6) Early developmental screening of					
children to assess needs of such children, and assistance to families in securing					
specific services to meet these needs	Teen/ Young	Young Parent	Retrospective	\$10,000 per	Goal 2:
	Parents	Support groups, run by facilitator with a small rotating group of partners,	parent evaluation measuring increase in protective factors and hub	year per group; 6 groups total. \$120,000 total	Children are healthy, stable and attached Obj. 8: All families with infants have
		exposing teens to community resources, parent ed, and life skills. Up to	reports		opportunities for connection Goal 1: Children arrive

	15 parents per group. Incentive grants up to \$5,000 per agency to keep young parents engaged in education and other services	Hub report	\$30,000 per year; \$60,000 total	ready for kindergarten Obj. 1: Families are supported and engaged as their child's first teacher
Parenting Education	The Family Connection Parent Education Programming 180 Family boxes of materials to accompany trainings	TFC training surveys and hub report	\$40,000 \$14,000	Goal 1: Children arrive ready for kindergarten Obj. 1: Families are supported and engaged as their child's first teacher Goal 3: System is aligned, coordinated and family centered Obj. 10: State- community connections and regional systems are strengthened
Foster families	Support for Foster Care system partners in both Jackson		\$ 10,000 \$20,000	Goal 2: Children are healthy, stable and attached

				and Josephine Co – training, technical assistance, incentives for families, other supports			Obj. 9: Families with young children who are experiencing adversity have access to services.
Fund	Amount	Description	Priority Areas	Strategies	Data to Track	Budget Line Items	Alignment with Raise Up Oregon
Preschool Promise Coordinated Enrollment	429,417 Hub Coordination & ESD indirect	A publicly funded, high quality preschool system, provided at no charge to children living at or below 200% of the Federal Poverty Level. Preschool Promise embraces a 'mixed-delivery' approach, providing families with the type of preschool experience that best meets their needs.	Professional Development for System Partners	Funding for Hub staff support of Preschool Promise: Provide ongoing training, TA, and monitoring for providers. Supporting CLASS training and Conscious Discipline to all PP providers, and individual PD goals by program.	Data: monthly and quarterly reports, observation reports, monitoring reports		Goal 1: Children arrive ready for kindergarten Obj. 2: Families have access to high-quality affordable early care and education that meets their needs. Obj. 3: ECE workforce is diverse, culturally responsive, high quality and well compensated.

SOU	THERN OREG	ON EARLY LEARN	ING SERVICES HU	B - INVESTM	ENT PRIORITIE	S FOR 2021-23	
							Goal 3: System is aligned, coordinated and family centered Obj. 14: the data infrastructure is developed to enhance service delivery, systems building and outcome reporting.
Fund	Amount	Description	Priority Areas	Strategies	Data to	Budget Line	Alignment
					Track	Items	with Raise
							Up Oregon
Hub Coordi- nation	\$ 835,996 for Hub Staffing needs, facilities & SOESD indirect (5.26%)	Staffing and infrastructure for hub operations	Regional Data Collection and Dissemination	Contract to get data tracking in place		\$25,000	Goal 3: System is aligned, coordinated and family centered Obj. 14: the data infrastructure is developed to enhance service delivery, systems building and

					outcome reporting.
	Elevate Parent Voice	Data analysis of parent surveys and parent listening sessions. Compensate parent leadership for participation with hub activities.		Stipend, mileage and child care reimbursement, for two parents. \$20,000 2 years	Goal 3: System is aligned, coordinated and family centered Obj. 10: state- community connections and regional systems are strengthened
	Contract with Heidi McGowan to assist with mapping the child care system	Covene partners and use FSG Actor Mapping Guide	Goal: have completed system map	\$10,000	Goal 3: System is aligned, coordinated and family centered Obj. 10: state- community connections and regional systems are strengthened
	Incentives for parents and EL & K educators to participate in SORS Summit			\$100 gift card to Lakeshore per participant; 250 participants \$25,000 per year; \$50,000 total	

Potential Keynote speaker at summit	\$8,000 total
SOCOAEYC Winter Conference scholarships and/or keynote speaker	\$10,000 total